

26 March 2024

HUD2024-004011

s 9(2)(a)

Tēnā koe s 9(2)(a)

Thank you for your email of 7 March 2024 requesting the following information under the Official Information Act 1982 (the Act):

Can you please process a new request for the information considered out of scope in this response?

For the avoidance of doubt, I note that you are referring to the response sent to you on 7 March 2024 (HUD2024-003497). Six documents are in scope of your request and are released to you with this response. Some information has been withheld under the following sections of the Act:

Section of Act	Reason to withhold		
9(2)(a)	To protect the privacy of natural persons.		
9(2)(f)(iv)	To maintain the constitutional conventions for the time being which protect the		
	confidentiality of advice tendered by Ministers of the Crown and officials.		

The documents are detailed in the attached document schedule. Note that the page number column refers to the page numbers in the original response and not this specific extract.

In terms of section 9(1) of the Act, I am satisfied that, in the circumstances, the decision to withhold information under section 9 of the Act is not outweighed by other considerations that render it desirable to make the information available in the public interest.

You have the right to seek an investigation and review of my response by the Ombudsman, in accordance with section 28(3) of the Act. The relevant details can be found on the Ombudsman's website at: <a href="https://www.ombudsman.parliament.nz">www.ombudsman.parliament.nz</a>.

As part of our ongoing commitment to openness and transparency, the Ministry proactively releases information and documents that may be of interest to the public. As such, this response, with your personal details removed, may be published on our website.

Nāku noa, nā

Kate Goodman

**Head of Government Services** 

Te Tūāpapa Kura Kāinga – Ministry of Housing and Urban Development

# **Annex 1: Document schedule**

Page no.	Date	Document	Section of the Act applied
5	24/11/2023	RE: Docs at end of today please so can be printed first thing Monday and I can read again weekend	9(2)(a) 9(2)(f)(iv)
10	29/11/2023	Attachment: 20231129 Agenda	N/A
12	27/11/2023		9(2)(a) 9(2)(f)(iv)
61	6/12/2023	FW: Min meetings next couple of days	9(2)(a)
107	12/12/2023	Re: Draft email to staff re EOIs - for comment by SLT stand up 9am tomorrow pls	9(2)(a)
110	13/12/2023	Opportunities to be part of some priority work in the New Year - EOIs by mdday Friday please	9(2)(a)

From: Brad Ward

To: Bronwyn Lauten; Sandra Mansor

Cc: Maddie Skinner; Jo Hughes; Glenn Phillips; Adam Brown; Nick McNabb; Dax Dullabh

Subject: RE: Docs at end of today please so can be printed first thing Monday and I can read again weekend

Date: Friday, 24 November 2023 10:13:45 am

Attachments: image001.png

image002.png image003.png

# Brillant

# **Brad Ward**

Deputy Chief Executive | Organisational Performance

Organisational Performance

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?

# IN-CONFIDENCE

From: Bronwyn Lauten <Bronwyn.Lauten@hud.govt.nz>

Sent: Friday, November 24, 2023 10:10 AM

To: Brad Ward <Brad.Ward@hud.govt.nz>; Sandra Mansor

<Sandra.Mansor@hud.govt.nz>

Cc: Maddie Skinner < Maddie.Skinner@hud.govt.nz>; Jo Hughes

<Jo.Hughes@hud.govt.nz>; Glenn Phillips <Glenn.Phillips@hud.govt.nz>; Adam Brown

<Adam.Brown@hud.govt.nz>; Nick McNabb <Nick.McNabb@hud.govt.nz>; Dax

Dullabh <Dax.Dullabh@hud.govt.nz>

**Subject:** RE: Docs at end of today please so can be printed first thing Monday and I can read again weekend

Everything except the letter is ready to go, so I have sent it to Sandra. The letter will be updated immediately after the announcement of Ministerial portfolios, so will send that through later today.

# IN-CONFIDENCE

From: Brad Ward < <a href="mailto:Brad.Ward@hud.govt.nz">Brad Ward < <a href="mailto:Brad.Ward@hud.govt.nz">Brad.Ward@hud.govt.nz</a>>
Sent: Friday, November 24, 2023 10:04 AM

To: Sandra Mansor < Sandra. Mansor@hud.govt.nz >

Cc: Maddie Skinner < Maddie.Skinner@hud.govt.nz >; Bronwyn Lauten

<Bronwyn.Lauten@hud.govt.nz>; Jo Hughes <Jo.Hughes@hud.govt.nz>; Glenn Phillips

<<u>Glenn.Phillips@hud.govt.nz</u>>; Adam Brown <<u>Adam.Brown@hud.govt.nz</u>>; Nick McNabb

<<u>Nick.McNabb@hud.govt.nz</u>>; Dax Dullabh <<u>Dax.Dullabh@hud.govt.nz</u>>

**Subject:** Docs at end of today please so can be printed first thing Monday and I can read again weekend

- BIM (Jo Hughes)
- Min letter (Bronwyn L)
- Action Plan backpocket (Bronwyn L)
- Fiscal non dept (Nick McNabb)
- Fiscal dept (Dax)
- KO Review (Adam Brown)

# s 9(2)(f)(iv)

• Going for Growth (Jo Hughes)

# Thanks bro

# **Brad Ward**

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IN-CONFIDENCE

# Officials Meeting Agenda

Members: Hon Chris Bishop – Minister of Housing

Hon Tama Potaka - Associate Minister of

Housing and Advisors

Matt Burgess – Advisor Louis Donovan – Advisor

Rachael White - Private Secretary (Media

Advisory)

Matt Young - Press Secretary

Attendees: Andrew Crisp

Brad Ward Glenn Phillips Nick McNabb

Adam Brown (Private Secretary Housing)

Apologies:

Торіс	Lead
Briefing to the Incoming Minister	Andrew Crisp  Andrew Crisp
100-day priorities:  Kāinga Ora Review Going for Housing Growth Priority 1 category on the Housing Register	
Initial discussion on HUD Fiscal Plan  Departmental  Non-Departmental	Andrew Crisp Nick McNabb
Portfolio delegations within Housing and between Housing and Social Development	Andrew Crisp
Quick discussion with follow up briefings     Maintaining construction momentum     Regulatory work programme     Upcoming funding approvals	Andrew Crisp
Rotorua Accord – Steering Group meeting on 1 December	Andrew Crisp

Date:

Time:

Venue:

Security:

29 November 2023

3:00pm-3:30pm

In-Confidence

6.3 E.W.

From: **Brad Ward** Glenn Phillips To: Subject: **KO Cover Sheet** 

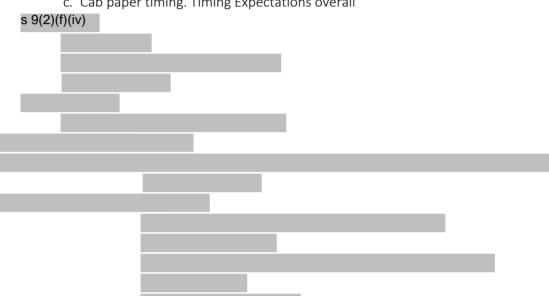
Date: Monday, 27 November 2023 1:59:23 pm

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image001.png image002.png

Three things to discuss and get your direction on:

- 1. KO Review:
  - a. TOR
  - b. Approach (informed by the Table)
  - c. Cab paper timing. Timing Expectations overall



# **Brad Ward**

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He kāinga ora, he hapori ora - our purpose is thriving communities where everyone has a place to call home.

**IN-CONFIDENCE** 

From: <u>Ministerial Meetings</u>
To: <u>Glenn Phillips</u>

**Subject:** FW: Min meetings next couple of days **Date:** Wednesday, 6 December 2023 10:22:13 am

Hoping you have been contacted directly about today's meeting and have this in your diary?

# **TODAY**

• **1pm today** on KO review with Minister Bishop (Willis invited but may not attend). HUD (Glenn Phillips primary contact), TSY to attend.

# **TOMORROW**

• 10am tomorrow meeting on HUD fiscals – Min Bishop and HUD officials (I think Glenn again)

Ngā mihi

Jenna

# [UNCLASSIFIED]

From: Scott Petty <Scott.Petty@parliament.govt.nz>

Sent: Wednesday, December 6, 2023 9:47 AM

To: Ministerial Meetings < Ministerial Meetings @hud.govt.nz >

Subject: Min meetings next couple of days

Just thought I'd set out Min meetings for you today and tomorrow in case there's any confusion. At this stage:

- **1pm today** on KO review with Minister Bishop (Willis invited but may not attend). HUD (Glenn Phillips primary contact), TSY to attend.
- 9am tomorrow meeting between Mins Bishop and Potaka re EH/social housing HUD (Anne Shaw is the contact) and MSD officials
- 10am tomorrow meeting on HUD fiscals Min Bishop and HUD officials (I think Glenn again)
- 10.30am tomorrow meeting between Mins Bishop, Potaka, Upston re EH, etc. this is political so no officials required.

All subject to change of course

Scott Petty (he/him)

Private Secretary (Housing)

scott.petty@parliament.govt.nz | \$ 9(2)(a)

Kararaina Calcott-Cribb: DL - Senior Leadership Team (SLT)

Emily Scarlett: Jeremy Steele: Glenn Phillins: Bronwyn Lauten: Richard D"Ath Re: Draft email to staff re EOIs - for comment by SLT stand up 9am tomorrow pls Tuesday, 12 December 2023 8:33:47 pm

image003.png

Kia ora Kararaina

Thanks for the feedback and for catching those typos!

Get Outlook for iOS

[UNCLASSIFIED]

From: Kararaina Calcott-Cribb < Kararaina. Calcott-Cribb@hud.govt.nz>

Sent: Tuesday, December 12, 2023 8:10 PM

To: Jo Hughes <Jo.Hughes@hud.govt.nz>; DL - Senior Leadership Team (SLT) <SLT@hud govt.nz>

Cc: Emily Scarlett < Emily.Scarlett@hud.govt.nz>; Jeremy Steele < Jeremy.Steele@hud.govt.nz>; Glenn Phillips < Glenn.Phillips@hud.govt.nz>;

Bronwyn Lauten <Bronwyn.Lauten@hud.govt.nz>; Richard D'Ath <Richard.D'Ath@hud.govt.nz>

Subject: RE: Draft email to staff re EOIs - for comment by SLT stand up 9am tomorrow pls

Thank you for circulating the draft communication to staff. Happy with the process proposed below.

Noted a couple of additional 'esses' not required... as highlighted..

Ngā mihi Kararaina

### [UNCLASSIFIED]

From: Jo Hughes <Jo Hughes@hud govt nz> Sent: Tuesday, December 12, 2023 6:55 PM

To: DL - Senior Leadership Team (SLT) <SLT@hud govt nz>

Cc: Emily Scarlett (Emily Scarlett@hud govt nz); Jeremy Steele (Jeremy Steele@hud govt nz); Glenn Phillips (Glenn Phillips (Glenn Phillips)); Jeremy Steele (Jeremy Steele@hud govt nz); Glenn Phillips (Glenn Phillips)

Bronwyn Lauten Sronwyn Lauten@hud govt nz>; Richard D'Ath Richard D'Ath@hud govt nz>

**Subject:** Draft email to staff re EOIs - for comment by SLT stand up 9am tomorrow pls

Following on from SLT, see draft email to all staff re EOIs. Comments als either by return email by 9am tomorrow or we can cover off at the SLT stand up at 9am if there's anything you'd like to talk through. I'll look to get out at 930am.

In terms of process from here

- We are asking for EOIs by midday Friday
- Emily, Kate and I will meet on Monday morning and have a look at what's come in and figure out how we best land this at SLT on Tuesday, once we know the level of interest we've had.

Kia pai to pō

||>>>>>>

To help us be well-placed to deliver on the immediate priorities of the incoming Government, SLT has identified a few areas for short-term internal secondments into priority projects

The projects, skills being sought, and the process to express interest if would like to be considered for these roles is below. Unless otherwise stated, roles will commence early in the New Year and be full-time until the end of the March quarter.

# Secondment opportunities

# Review of Kāinga Ora – one Policy Advisor, one part-time admin support person – (Manager – Glenn Phillips)

Commissioning an independent review into Kainga Ora's financial situation, procurement, and asset management is one of the incoming Government's 100day priorities

There is an opportunity for an advisor and part-time admin support person to be part of the joint HUD/Treasury project team that will support the independent reviewers to undertake the review.

The advisor role requires strong analytical and writing capability, a drive for results, and an inquisitive approach.

The admin roles requires someone who can ensure the secretariat and review panel are well supported (e.g. with diary and meeting management and logistics relating the travel/stakeholder engagement) and help ensure good quality control and document management for the project.

Regulatory work programme - Senior/Principal Advisor with regulatory experience and two Policy Advisors (Manager - Claire Leadbetter) - Senior /Principal (until end of May) and Advisor/s (ideally until June/ July but some flex)

The Government has a series of changes that they are looking to make to the Residential Tenancies Act that the Minister would like progressed in early 2024. The Minister has also signaled that one of his early priorities is to complete the regulations required to have the Unit Titles Act fully in force as soon as possible. We need a Senior or Principal Advisor with experience in regulation-making (including getting policy decisions and working with PCO on the drafting process) to lead work on Unit Titles regulations. There is also an opportunity for an advisor/s to get some experience in legislative and regulatory work as part of policy work on this and supporting Residential Tenancies Act changes.

# Office of the CE - Senior/Principal Advisor (Manager - Jo Hughes)

This is a backfill opportunity while Bronwyn Lauten temporarily moves to be part of the Kåinga Ora review secretariat.

This is an opportunity to provide

- Advice and support to the Chief Executive and SLT, particularly for meetings and engagements with Ministers, other public sector leaders, key stakeholders, and internally (e.g. All-staff stand up, SLT and internal governance meetings).
- Be a conduit between the OCE, the Minister's office and the rest of the business to give/receive commissioning and ensure context is understood.

· Assist the CE with risk and issues management.

The role requires strong organisational skills and sound judgment, excellent written and verbal communication, the ability to work and problem-solve under pressure and confidentiality and discretion. A good working knowledge of HUD would be an advantage.

To apply, please email hrassist@hud govt nz to express which role(s) you are interested in the skills you will bring to the role and how it fits with your development, your availability over January-March 2024 by midday Friday 15 December - this should be no more than six bullet points If you

require any further information about the nature of the opportunity, please contact the responsible manager above in the first instance Please let your manager know if you intend to express interest in one of these roles. Decisions on placement into these roles will be made by SLT, in consultation with relevant GMs, and will take into account ensuring that we can deliver other priority work over the March quarter, the skills and capability you will bring to the role and how it fits with your development. We expect there will be other short-term opportunities to contribute to priority projects in 2024 as our work programme and priorities evolve.

Please note these roles provide an opportunity for people to apply the skills required in their current role on different work in a different team and are not suitable for acting up opportunities.

We look forward to receiving your application.

Jo

Jo Hughes
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From: <u>Jo Hughes</u>

To: <u>DL - Intelligence and System Direction; DL - Solutions Design and Implementation Group; DL - Te Kahui</u>

Maori Housing, DL - Organisational Performance, DL - SDP - All Staff

Cc: <u>DL - HUD Leaders</u>

Subject: Opportunities to be part of some priority work in the New Year - EOIs by mdday Friday please

Date: Wednesday, 13 December 2023 9:59:28 am

Attachments: image002.png

image007.png image009.png

# Kia ora koutou

To help us be well-placed to deliver on the immediate priorities of the incoming Government, SLT has identified a few areas for short-term work assignments into priority projects.

The projects, skills being sought, and the process to express interest if you would like to be considered for this work is below. Unless otherwise stated, roles will commence early in the New Year and be full-time until the end of the March.

# **Secondment opportunities**

# Review of Kāinga Ora – one Policy Advisor, one part-time admin support person (Manager – Glenn Phillips)

Commissioning an independent review into Kāinga Ora's financial situation, procurement, and asset management is one of the incoming Government's 100-day priorities.

There is an opportunity for an advisor and part-time admin support person to be part of the team that will support the independent reviewers to undertake the review.

The advisor role requires strong analytical and writing capability, a drive for results, and an inquisitive approach.

The admin role requires someone who can ensure the secretariat and review panel are well supported (e.g. with diary and meeting management and logistics relating the travel/stakeholder engagement) and help ensure good quality control and document management for the project.

Regulatory work programme – Senior/Principal Advisor with regulatory experience and two Policy Advisors (Manager – Claire Leadbetter) – Senior /Principal (until end of May) and Advisor/s (ideally until June/ July but some flex)

Work on the Residential Tenancies Act and regulations for the Unit Titles Act regulations will need to progress in early 2024.

We need a Senior or Principal Advisor with experience in regulation-making (including getting policy decisions and working with PCO on the drafting process) to lead work on Unit Titles regulations. There is also an opportunity for an advisor/s to get some experience in legislative and regulatory work as part of policy work on this and supporting Residential Tenancies Act changes.

# Office of the CE - Senior/Principal Advisor (Manager - Jo Hughes)

This is a backfill opportunity while Bronwyn Lauten temporarily moves to be part of supporting the Kāinga Ora review.

This is an opportunity to provide:

- Advice and support to the Chief Executive and SLT, particularly for meetings and engagements with Ministers, other public sector leaders, key stakeholders, and internally (e.g. All-staff stand up, SLT and internal governance meetings).
- Be a conduit between the OCE, the Minister's office and the rest of the business to give/receive commissioning and ensure context is understood.
- Assist the CE with risk and issues management.

The role requires strong organisational skills and sound judgment, excellent written and verbal communication, the ability to work and problem-solve under pressure and confidentiality and discretion. A good working knowledge of HUD would be an advantage.

# **How to apply**

To apply, please email <a href="mailto:hrdd.govt.nz">hrdd.govt.nz</a> to express which work and role(s) you are interested in, the skills you will bring to the role and how it fits with your development, your availability over January-March 2024 by *midday Friday 15 December* - this should be no more than six bullet points. If you require any further information about the nature of the opportunity, please contact the responsible manager above in the first instance. Please let your manager know if you intend to express interest in one of these roles. Decisions on placement into these roles will be made by SLT, in consultation with relevant GMs, and will take into account ensuring that we can deliver other priority work over the March quarter, the skills

and capability you will bring to the role and how it fits with your development. Timeframes are necessarily short so we can have arrangements in place by the New Year. We expect there will be other short-term opportunities to contribute to priority projects in 2024 as our work programme and priorities evolve, for example there is a likely to be a need for someone to be involved in work related to Budget 2024.

Please note these roles provide an opportunity for people to apply the skills required in their current role on different work in a different team and are not suitable for acting up opportunities.

We look forward to receiving your application.

In

# Jo Hughes

Director, Office of the Chief Executive Jo.Hughes@hud.govt.nz | Phone: +64 4 832 2583 | Mobile s 9(2)(a) www.hud.govt.nz | Level 9, 7 Waterloo Quay, Pipitea, Wellington

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